

PATHS2

**Report on Training of 100 National Union of Road Transport Workers
on Emergency Transport Scheme (ETS)**

April, 2012

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ABBREVIATIONS

BCCO	Behaviour Change Communication Officer
CV	Community Volunteer
DAF	Director of Admin and Finance
EOC	EMERGENCY OBSTETRIC CARE
ETS	Emergency Transport Scheme
FDO	Front Desk Officer
FRSC	Federal Road Safety Commission
GHSB	Gunduma Health System Board
IEC	Information, Education and Communication
JBC	Jigawa Broadcasting Corporation
LGA	Local Government Authority
M&E	Monitoring and Evaluation
MDG	Millennium Development Goal
NGO	Non-Governmental Organisation
NURTW	National Union of Road Transport Workers
NYSC	National Youth Service Corps
PPM	Planned Preventive Maintenance
PRRINN-MNCH	Partnership for Reviving Routine Immunisation In Northern Nigeria, Maternal, New Born and Child Health
SFH	Society for Family Health
SMI-D	Safe Motherhood Initiative-Demand Side
SMWASD	State Ministry for Women Affairs and Social Development
SPO	State Program Officer
STL	State Team Leader
TA	Technical Assistance
TOR	Terms of Reference
VIO	Vehicle Inspection Officer

SECTION 1: EXECUTIVE SUMMARY

This document reports on a series of activities that were undertaken to expand the scope of the emergency transport scheme (ETS) programme in Jigawa state with the training of 100 volunteer drivers from nine LGAs in three clusters of Gunduma councils.

The training and other associated activities were executed by a team of consultants comprising a national transport and logistics consultant¹ and a national ETS consultant² with support from PATHS2's state team, the management of the state NURTW and the State Ministry of Women Affairs and Social Development (SMWASD). The 17 days programme of work included:

1. Stakeholder consultation and briefing meetings
2. Sensitization and selection of appropriate volunteer drivers in all the nine Local Government Areas (LGAs) from three Gunduma councils to be trained on ETS
3. Skills Training and development of the volunteer NURTW drivers on the concepts and strategies of practising ETS to improve pregnant women's access to health facilities.
4. Practical demonstration on maternal danger signs, techniques of lifting pregnant women experiencing a maternal complication and vehicle maintenance and servicing to promote driver and road user safety.

Objective of the Assignment

A series of activities were executed to achieve the objective of the assignment as contained in the contract which is "to build the skills and competencies of the volunteer drivers on emergency transport scheme for the purpose of transporting pregnant women requiring Emergency Obstetric Care (EOC) promptly to health facilities."

The Executive Section of this report highlights the key activities, outputs, findings and key recommendations of the assignment while sections 2-7 contain details of project activities, main findings, recommendations, lessons learnt, conclusions and next steps.

1.1 Key Activities

1. Consultation and advocacy visits to stakeholders
2. Work with the state National Union of Road Transport Workers (NURTW) and the State Ministry of Women Affairs and Social Development (SMWASD) to sensitize and select appropriate volunteer drivers (108) in all the nine Gunduma councils to be trained on ETS.
3. Conduct literature review on ETS activities in Jigawa state
4. Training of NURTW volunteer drivers on ETS

1.2 Key Outputs

1. The selection of volunteer ETS drivers for the training. The clusters are:
 - Cluster 1: Ringim Cluster comprising Ringim, Taura, Garki and Babura LGAs
 - Cluster 2: Birnin Kudu Cluster comprising Birnin Kudu, Buji and Gwaram LGAs
 - Cluster 3: Hadejia Cluster comprising Mallam Madori, Hadejia and Kaugama LGAs.
2. The selection criteria for the volunteer drivers include:
 - Ownership of a driver's license,
 - Good eyesight

¹ Balogun, Ismaila Aliyu

² Ibrahim Ahmed

- Functional and serviceable vehicle and availability of safety equipment such as fire extinguisher, seat belt etc.
3. 4 Drivers per community x 9 communities = 36 drivers per Cluster x 3 Clusters = 108 drivers to be trained as ETS volunteer drivers.
4. **Information, Education and Communication materials (IEC):** The following motivational and awareness IEC materials were produced and distributed by PATHS2 to all the ETS drivers (who participated at the training) and some key stakeholders. The IEC materials were produced with technical inputs from the consultants.
- **T-Shirts:** T-shirts with inscriptions “*Support Safe Motherhood*” and “*A taimaka wa mata masu juna biyu*” with the Coat of Arms of the Federal Republic of Nigeria inscribed at the back.
 - **Vehicle Stickers:** The same messages on the T-Shirts are contained on the vehicle stickers.
 - **Face Caps:** NURTW and PATHS2 logo were inscribed on the face caps.
- a) Key stakeholders from the SMWASD, GHSA, and NURTW state council office; road traffic regulatory and security agencies have been sensitized on the objective of the training and the need for their support toward the sustainability of the programme.
- b) Road traffic regulatory authorities such as the Federal Road Safety Commission (FRSC), Vehicle Inspection Officer (VIO) and the Nigeria Police have also been sensitized to provide unrestrained support to the ETS drivers whenever the drivers convey pregnant women to health facilities.
- c) **Skill Development:** The skills and competencies of the volunteer ETS drivers have been developed through the training on the following key topics:
- Understanding the three delays (sharing previous experiences and sad memories in the process of conveying pregnant women having complications during childbirth).
 - Standard process of reporting and recording ETS cases from community to health facility
 - Understanding the role of NURTW drivers as volunteers in saving lives of pregnant women during childbirth.
 - Learning the maternal danger signs and the need to identify nearest health facilities to transfer the pregnant woman.
 - Safety and vehicle maintenance strategies.
 - Customer service, community responsibility and professionalism as an ETS driver.
 - Techniques of lifting pregnant women experiencing a maternal complication.
- d) **Concept of Volunteerism:** In consideration of the fact that the primary objective of commercial drivers is profit making, the consultants took time and efforts to educate, sensitize and admonish the trainees on the concept, benefits and importance of volunteerism with specific attention to rendering such volunteer service for the purpose of saving lives.

Key Findings³

1. High level of support and enthusiasm was demonstrated by the lead Ministry (SMWASD) and the management team of GHSB throughout the period of the assignment.
2. High level of commitment from NURTW was shown from selection of drivers to participation during the training sessions
3. Many more communities from among the three clusters are yet to benefit from the ETS service with the consequence that pregnant women in such communities will be denied the enormous benefits of the scheme (see recommendation below).

1.3 Key Recommendations.

- a) Regular follow up monitoring and supervision should be provided by the management of the state NURTW led by the Secretary to ensure that the newly trained drivers demonstrate commitment to providing volunteer service in transporting and saving lives of pregnant women.
- b) Monitoring and Evaluation (M&E) study and support supervision should be conducted by the consultants on a quarterly basis to ensure quality control and to follow up with data collection; analysis and presentation at both the LGA and state levels
- c) Communities that have no ETS drivers or have not benefitted from ETS services in the three clusters should be identified and efforts should be made to recruit volunteer drivers from those areas and provide them similar training.
- d) The state NURTW management should as a matter of policy institute bi-annual refresher training in each LGA. The training should be for only two days. The LGA Branch Secretaries should conduct this training with initial funding from PATHS2 while the state management of NURTW takes over the funding after one year.
- e) There should be a study tour to Gombe State ETS to study how they are using Mobile phones to connect hard to reach communities and health facilities with Emergency and Obstetric Care services.

SECTION 2: INTRODUCTION

2.1 Background to the Assignment

The Partnership for Transforming Health Systems Phase II (PATHS2) is a six-year programme in support of health systems in Nigeria. PATHS2 is funded by the UK Department for International Development (DFID). The goal of the programme is to ensure that Nigeria's own resources are used efficiently and effectively to achieve the MDGs; while the programme's aim is to improve the planning, financing and delivery of sustainable and replicable pro-poor health services for common health problems in Nigeria.

Safe Motherhood Initiative Demand Side (SMI-D) has been identified as one of the key priorities for strengthening MNCH in Jigawa state; The SMWASD has been leading the implementation of the SMI-D in close collaboration with the SMWASD and GHSB. The National Union of Road Transport Workers (NURTW) has been identified as a strong partner in implementation of the Emergency Transport Scheme (ETS) in addressing delays in accessing quality health services by pregnant women throughout the state. It is against this backdrop that PATHS2 intends to support the training of NURTW drivers involved in the existing emergency transport scheme to improve their driving skills.

³ See Main Findings in Section 3 below

The ultimate goal of the SMI-D is to reduce maternal mortality in Jigawa State while the purpose is to increase women's access to Emergency Obstetric Care (EOC). In order to achieve this SMWASD in collaboration with PATHS1 in 2004 and by extension with PATHS2 in 2011 decided to adopt the 3 Delays Model developed by Columbia University School of Public Health, used as a framework for implementing the SMI-D programme. The model categorizes the barriers to timely use of safe motherhood services as follows:

1. Delay in deciding to seek care: Factors in the household and community that delay the decision to seek care.

2. Delay in reaching appropriate care: The logistical factors that delay a woman in getting to a health facility.

3. Delay in receiving appropriate care at facility level: The promptness with which a woman is seen and treated once she reaches a health facility.

The first two delays concern women's ability to access health care services and therefore relate to factors at the household and community level. The third delay concerns women's ability to access appropriate treatment and therefore relates to factors at the level of the health facility.

The ETS programme is being implemented in the state to address the 2nd delay and to effectively achieve this, the Ministry of Women Affairs and PATHS2 are collaborating with NURTW in the state to identify, recruit and train volunteer drivers who are prepared to volunteer their time and resources relatively free in timely transporting of pregnant women experiencing maternal complications to health facilities. The series of actions and activities that were embarked upon to achieve these are contained in this report.

2.2 Assignment Objectives

The objective of the assignment is "to build the skills and competencies of the volunteer drivers on emergency transport scheme for the purpose of providing easy and prompt access for transporting pregnant women requiring emergency obstetric care (EOC) to health facilities."

2.3.0 Approach/Activities conducted during the assignment

2.3.1 Pre-Training Approach

- a) Planning and preparation meeting was held with the management team of PATHS2 Jigawa to review and examine the key features of the Terms of Reference (ToR) and the approach to the implementation of the assignment. At the meeting, PATHS2 declared that the lead organisation for the ETS was the SMWA&SD. It was therefore agreed that close collaboration should be made with the Ministry on all planning activities, stakeholder consultations and execution of the assignment. The consultants ensured that this was strictly adhered to particularly by ensuring that the Ministry's focal person⁴ on ETS was always present at all activities.
- b) Consultations were also held with the Gunduma Health System Board (GHSB), road traffic regulatory⁵ and security agencies⁶ on the need to secure their support and buy-in to the programme.
- c) Weekly activity work plans including details of proposed stakeholder consultations were developed and circulated to stakeholders⁷.
- d) Daily schedule of training programme was developed and circulated to key officers who represented their organizations and served as coordinators⁸

⁴ Abdullahi Suleiman

⁵ FRSC & VIO

⁶ Nigeria Police

⁷ Annex 2

⁸ Saudatu Zahraadeen (PATHS2), Abdullahi Suleiman (SMWASD) and Adamu Kintinkis (State NURTW)

- e) Advocacy and consultation meetings with senior officers of SMWASD and the NURTW to agree on the appropriate clusters and select the volunteer ETS drivers
- f) Consultation meetings with key stakeholders in government, FRSC, VIO and the Nigeria Police to secure their support and attendance at the commencement of training in each cluster.
- g) Selection of participants as agreed with the SMWASD was based on clusters where SMI-D programme currently exists.⁹
- h) In line with position of the State Team Leader (STL) that close consultation should be made with the SMWASD, the following emerged as outcomes of the consultations:
 - I. The selection process took into account communities where Safe Motherhood Initiative (SMI) is on-going.
 - II. Consideration was given to communities with upgraded health facilities.
 - III. The Ministry provided the team with the list of 25 SMI-D communities with upgraded facilities that are linked with SMI service.

2.3.2 Approach to the Training

The following approach and methodology were adopted to ensure effective and productive training for the volunteer ETS drivers:

- a) Use of standard ETS revised training manual: This revised standard training manual was the major reference document that was used for the training. This was to ensure that the training met the required best practice.
- b) To ensure that the principle of stakeholder ownership was maintained, representatives¹⁰ of SMWASD, NURTW and GHSB were invited and encouraged to stay in the training sessions throughout the period of the assignment.
- c) The representatives were often assigned roles such as facilitating daily recap, supervising and assessing group assignments given to the participants and making policy statements on behalf of their organizations.
- d) As a prelude to the training in each cluster, presentations were usually made on the subject “Background and Introduction to ETS”. This approach was adopted to provide insight to the participants on historical background, concepts and principles of ETS including interventions that have so far been put in place by the SMWASD over the past few years.
- e) At the commencement of training in each cluster, participants were often requested to list what they looked forward to acquiring from the training and their vision of ETS in the short, medium and long term.
- f) There was a circular review at the end of the training where each participant was requested to make personal commitments that he will carry out the ETS work with dedication and without asking for money directly from the women or their husbands unless freely given.
- g) Practical demonstrations were regularly carried out on specific topics such as how to safely lift a pregnant woman experiencing maternal complications (sitting, standing and lying down positions), demonstrating the danger signs, Planned Preventive Maintenance (PPM) and daily checks on vehicle.
- h) Group Work: This approach to the training was a major feature that often brought together drivers from different communities to solve “problems” during each session. The aim was to create a friendly environment for team work and to enhance synergy in addressing topical issues of access that pregnant women experiencing complications often face.
- i) Group presentation: A representative of each group was usually invited to appear at the front of the class to present his group’s work. Observations, comments, objective criticism, further contributions and corrections were often made by members of other

⁹ See Findings & Analysis

¹⁰ Annex 4

groups. This elicited great interest and closer interaction among the various group members.

2.4.0 Structure of Report

The report is carefully structured to meet the PATHS2 report writing criteria. Simple language is used thereby avoiding ambiguity, main headings are clearly written in capital letters and in Arial font 12. Sub-headings are numbered appropriately while footnotes are used to provide more information on issues that appear in the body of the report.

As required by PATHS2 in its report template the main headings are strictly followed in the presentation of the report as follows:

Section 1: Executive Summary

Section 2: Introduction

Section 3: Main Findings

Section 4: Recommendations

Section 5: Emerging Issues

Section 6: Lessons Learnt

Section 7: Conclusions and Next Steps

Section 8: Annexes

The Annexes in the report are referenced in the table of contents while the page numbers are carefully arranged for ease of reference.

SECTION 3: MAIN FINDINGS

1. The Lead Ministry¹¹ has continually appreciated the support being provided by PATHS2¹². This was demonstrated with the presence of the Permanent Secretary¹² who stayed on one of the training sessions in Dutse for about an hour to provide motivation and encouragement to the team and the participants.
2. The main feature of the Permanent Secretary's visit was when he removed his babanriga (large attire) and replaced it with simple dress. This he said was to encourage he drivers to always dress smartly when transporting pregnant women as large dresses could serve to obstruct the effective performance of their volunteer work.
3. There was also a high level of commitment demonstrated by the trainees during the workshop with prompt attendance, abiding strictly by the workshop "Training agreement". On the last day of training in each cluster, the trainees stood up to pledge their commitment to saving the lives of pregnant women, dedication to the work and transporting pregnant women without charging a fare.
4. The initiative of the Unit Commander of the Federal Road Safety Corps (FRSC) Hadejia to make available a dedicated emergency mobile number for the volunteer ETS drivers to call for assistance whenever the driver's vehicle is not in good condition while conveying pregnant women from community to EOC health facilities.
5. During the feedback sessions, a majority of the participants made positive comments on the following important topics as having made them better aware elicited their interest and energised them to provide volunteer service as a social responsibility to their communities.
 - a) Best practice on how to lift pregnant women experiencing a maternal complication as against the "crude and local" methods they were used to.
 - b) Learning the maternal danger signs.
 - c) The concept of the three delays.
 - d) Understanding the need for reducing barriers to accessing transportation during a maternal emergency.
 - e) Understanding the role of NURTW drivers as volunteers in the ETS.
 - f) How to record and report ETS cases transported.
6. Trainees at the beginning of each training session shared their sad and happy memories regarding transporting pregnant women to health facilities
7. There an apparent increase in the level of awareness of the ETS drivers on maternal danger signs in the SMI-D communities though there are challenges in these communities such as lack of community savings, motivation and incentives as well as lack of vehicles in some of the intervention communities.
8. NURTW management is playing a significant role toward encouraging its members to embrace the ETS scheme. This was demonstrated by series of admonition, tasks and challenging statements made by the state NURTW Secretary during the trainings at each cluster. The drivers were regularly made to understand that ETS programme is driven by NURTW and that the work is voluntary hence it is their responsibility to ensure its success.

¹¹ State Ministry of Women Affairs and Social Development

¹² Hassan Bello Gantsa

SECTION 4: RECOMMENDATIONS

Recommendation 1: PATHS2 should work closely with the SMWASD and GHSB to expand the ETS mobilization and training to an additional three Gunduma clusters as advocated by the two key stakeholders.

Recommendation 2: NURTW should provide yearly refresher training and orientation to the newly trained volunteer drivers at their NURTW LGA Branches. This will serve as motivation to the drivers and will create an avenue for feedback on emerging issues from the field by the volunteers. Information from the feedback could be used by PATHS2, SMWASD and GHSB to address observed challenges and continue to improve and strengthen the system.

Recommendation 3: PATHS 2 should work with the SMWASD including GHSB to organize a workshop for health staff and pay advocacy visits to management of health facilities on attitudinal change of health workers at the hospitals to ensure that the reported cases of delay and rejection of pregnant women are reduced to the barest minimum. Emphasis would also be placed on the need for the health workers to sign the ETS log sheets promptly.

Recommendation 4: PATHS2 should ensure that there exists stronger collaboration between ETS drivers and Community Volunteers (CVs) at the community level. The approach should be through monthly meetings for the purpose of collaboration, cross fertilization of ideas and experience sharing. PATHS2 Jigawa should coordinate this monthly meeting which should run throughout the year with a well-defined Action Plan.

Recommendation 5: PATHS2 should liaise with the media (particularly the local radio) to disseminate the appropriate messages and information to the public about the activities and successes of ETS across the state. This will create more awareness and interest among husbands, community members and the larger citizens of the state on the impact and benefits of the scheme in reducing maternal mortality rate in Jigawa state. It will also encourage more support from stakeholders such as the road traffic regulatory authorities, the health facility workers, religious bodies and traditional rulers.

Recommendation 6: Orientation on Data Management: PATHS2 should provide two days to the consultants to conduct sensitization and orientation on data management, recording and data transmission for all the nine LGA ETS Focal persons (motor park secretaries) of NURTW at each of the LGA branches. The aim is to keep the LGA NURTW officers abreast of the importance, concept and strategies toward effective management of data of the work of the newly trained ETS volunteer drivers. The officers who are the custodian of NURTW administrative policies at the LGAs would learn more about the approach and methodology of filling the log sheets and other data collection and reporting tools correctly (please see next steps below).

Recommendation 7: The SMWASD should work with the state NURTW to prepare an action plan for monthly data collection. During this exercise the Ministry should provide a vehicle for easy movement of the team (please refer to next steps below).

The above two recommendations are very vital to the success of ETS programme. Experience from similar interventions in Jigawa state in the past and in other states where the consultants have worked show is that one of the major challenges in showcasing the success of ETS is little resources, time and technical capacity given to data collection and management. The data can be used as an advocacy instrument with the public and funding agencies (prospective and present) and other states in the country could also be encouraged to embrace the scheme.

Recommendation 12: Provision of Communication facility: It is recommended that PATHS2 should procure durable handsets for each of the ETS volunteer drivers to enable them to communicate effectively with community members, CVs, husbands of pregnant women, health

facility staffs and among themselves on issues about the ETS. The aim is to use the telephones to contact their colleagues and for community members to contact them in case of emergencies. This recommendation is made in consideration of the fact that majority (over 70%) of the ETS drivers do not have mobile handsets (see Annex 7 for containing the list of ETS drivers trained). This has been tried and successfully tested by Society for Family Health (SFH) Gombe where the two consultants provided technical assistance in setting up the ETS and further worked with an international consultant from Transaid UK to implement the programme. The monitoring and evaluation (M&E) reports conducted in Gombe state revealed that the phone service system is yielding positive results. The ETS drivers that will benefit from the mobile handsets should be made to contribute a token of between N200-N400 to the purchase of recharge cards from their income whenever they are granted priority to pick up passengers in the motor park by the NURTW LGA focal person.

SECTION 5: EMERGING ISSUES

During feedback discussions with participants from Hadejia, some ETS drivers suggested the need for PATHS2 to consider collaborating with PRRINN-MNCH to allow their (ETS drivers') vehicles to benefit from the social incentive scheme introduced by PRRINN-MNCH through its Operation Research incentive scheme in the area. The scheme allows ETS drivers in the Emirate to present their vehicles periodically to an accredited mechanic¹³ in Hadejia for servicing at no cost to them. They believe the scheme will serve as a good motivation to them and will help prolong the lives of their vehicles which will in turn make it possible for them to continue to use the vehicles effectively and efficiently for ETS work for a very long time. (For further information and enquiry on this, PATHS2, SMWASD and GHBS should refer to PRRINN-MNCH for the report of the assignment titled "**Providing Technical Support to Piloting Different Payment Mechanisms for ETS–Phase 2.**"¹⁴

Another emerging issue is the decision of the Unit Commander of the FRSC Hadejia to make available a dedicated emergency mobile telephone number for the volunteer ETS drivers to call for assistance whenever any ETS driver's vehicle is not in good condition while conveying pregnant women from community to EOC health facilities. The Behavioural Change and Communications officer¹⁵ of PATHS2 has a cordial relationship with most of the road traffic regulatory agencies including the FRSC in Hadejia. PATHS2 should take advantage of this and follow up with this promise as this will further strengthen transportation and ease access of pregnant women to health facilities in times of constraints and challenges by the ETS drivers in the area (Hadejia LGA).

¹³ Dele Abiodun Mechanical Workshop

¹⁴ "Providing Technical Support to Piloting Different Payment Mechanisms for ETS–Phase 2": (2011). Balogun, Ismaila Aliyu

¹⁵ Saudatu Zahradeen

SECTION 6: LESSONS LEARNT

Lessons Learnt by the ETS Drivers: At the end of the training, participants were able to:

- a) Appreciate and explain the role of NURTW drivers as volunteer partners in the ETS.
- b) Understand how to ensure that their vehicles are readily available and in working condition for emergencies and also why they should maintain and service their vehicles according to best practise to reduce breakdowns and potential delays in the transfer of ETS patients.
- c) Contribute to identifying ways of working with the families of pregnant women and the community to ensure that women needing emergency maternal care are transported without delay resulting from financial barriers.

Lessons Learnt by the Consultants: From the comments and feedback provided by the trainees, the consultants learnt the following:

- a) The ETS programme is being gradually being embraced by a large number of community members and leaders; religious leaders, and road traffic regulatory agencies across the state. ETS is becoming a household phrase in homes, health centres, government establishment and among private individuals.
- b) While the SMWASD continues to play its role as the Lead Ministry by providing policy and direction, it was discovered that ownership of the ETS is strongly being promoted by the state NURTW which gives guidance and oversight to the LGA branch Chairmen and Secretaries who in turn directly supervise the activities of ETS drivers. The lesson therefore is that these relationships and management styles should be encouraged and promoted by PATHS2 to ensure continued mutual understanding and collaboration among the partners.
- c) More opportunities exist to expand the scope and concept of ETS. The consultants learnt from the participants' feedback that beyond pregnant women, other community members such as sick people, accident victims, and new born babies all patronise the services of ETS. When asked why the drivers go beyond emergency obstetric care service to transport these other categories of people, they responded that they are out to save lives by offering volunteer services to anyone with emergency health needs in their communities.

SECTION 7: CONCLUSIONS AND NEXT STEPS

7.1 Conclusions

Tackling the high number of maternal deaths in Nigeria and particularly in the Northern parts of the country requires action on a number of fronts: at household, community and facility levels.

Concerned about the unacceptably high level of maternal mortality and morbidity among pregnant women in rural communities in Jigawa state, the State Ministry of Women Affairs and Social Development decided to collaborate with PATHS1 in 2004 to implement a series of

interventions to tackle the household and community delays that were preventing timely use of safe motherhood services.

The initiative focused on building institutional capacity within government to lead and sustain the work, and strengthening the technical and project management capacity of non-government implementing partners. Emphasis was also placed on use of advocacy and lobbying to leverage high-level political support for the work. This approach feeds well into what the service delivery unit of PATHS2 is currently doing and if sustained, government with support from PATHS2 will obviously record substantial successes in its ETS programme in the state.

In view of the existence of barriers to access, affordability and acceptability to the use of EOC services in Jigawa state, improvements in the coverage and quality of services need to go hand in hand with interventions that address low demand for these services. These are being done in a coordinated manner by the Ministry through collaboration with national and international development partners/non-governmental organizations (NGOs) including accessing funding from the Millennium Development Goal (MDG) project supported by the Government of Nigeria (GON).

Despite many challenges, the positive experiences in Jigawa state show that it is possible to address barriers to access: affordability and acceptability of safe motherhood services even in contexts where the barriers are profound, resources are constrained, institutional capacity is weak and concepts of partnership with organizations outside government are not very evolved. With sustained efforts, experience sharing and the engagement of the services of professional and technical assistance (TA) of appropriate individuals who have been involved in the ETS programme from inception in Northern Nigeria in 2004, Jigawa state would obviously become a reference point for other states in the country to emulate.

7.2 Next Steps

1. Conduct quarterly M&E supportive supervision to the ETS drivers in the nine LGAs (from the three clusters) that have benefitted from the training.
2. **Strengthening Relationships among Key Stakeholders:** During the meetings with the key stakeholders, it was evident that there is an existing strong working relationship on the ETS between the SMWASD, GHSB, PATHS2 and NURTW. Officers in the organizations spoke eloquently of one another on the positive working relationship and interactions prior to this assignment. PATHS2 should take advantage of this robust relationship to continue to strengthen the ETS programme for improved safe motherhood in the state.
3. **Reproduction of ETS Driver Log Sheets:** The state and LGA management teams of NURTW including the SMWASD should ensure that the ETS log sheets¹⁶ are reproduced or procured (as the case may be) in reasonable quantities for the ETS drivers to ensure that the drivers have this vital data collection tool for recording information on pregnant women transported.
4. **Motivational Items:** As the ETS programme expands to wider Gunduma or clusters, there is need to consider the introduction of motivational strategies for the volunteer drivers to help sustain the programme. These include face caps and T-shirts with PATHS2, NURTW and the SMWASD logo inscribed on them. This will also help reduce attrition of volunteer drivers, help reduce fatigue among the drivers and enable them to provide regular maintenance for their vehicles so that the vehicles will continue to be functional to meet the needs of pregnant women.

¹⁶ Annex 8

5. **Orientation on Data Management:** PATHS2 should provide two days to the consultants to conduct sensitization and orientation on data management, recording and data transmission for all the nine LGA ETS Focal persons (motor park secretaries) of NURTW at each of the LGA branches.
6. **Action Plan for Monthly Data Collection:** The SMWASD should work with the state NURTW to prepare an action plan for monthly data collection. During this exercise the Ministry should provide a vehicle for easy movement of the team.
7. **Bi-Annual Review Meetings:** PATHS2 should create an opportunity of a bi-annual review meeting with major stakeholders like the Police, FRSC, VIO, SMWASD, GHSB, NURTW and all those concerned to regularly address important issues that could impact positively in enhancing the strengths and opportunities of the scheme for improved safe motherhood in Jigawa state.

SECTION 8: ANNEXES

ANNEX 1: Terms of Reference for the Assignment

The Terms of Reference of this assignment is pass-worded and in PDF format. It therefore cannot be copied and pasted on this page. We have attached it as a separate Annex to the report.

ANNEX 2: Schedule of Meetings and Stakeholders Met

S/No	Organizations	Schedule of Meetings	Stakeholders Met	Name/s	Phone No
1	SMWASD	22 nd Nov 2011	Permanent Secretary	Hassan Bello Gantsa	08160026207
2	SMWASD	22 nd & 24 th Nov 2011	ETS State Focal Person	Abdullahi Suleiman	08031135126
3	NURTW State Secretariat	22 nd & 24 th Nov 2011	State Secretary	Nuhu Adamu Kintinkis	08036242638
4	Gunduma Health System Board	22 nd Nov 2011	Director of Admin & Finance (DAF)	Lawan Muhammed Bello	08035957890
5	Gunduma Health System Board	22 nd Nov 2011	Director Human Resources	Dr Bello Muhammed	07032693919
6	Gunduma Health System Board	22 nd & 24 th Nov 2011	State Transport Manager	Salisu Taura	08036126084
7	FRSC	23 rd Nov 2011	State Sector Commander & Management staff	Alhassan Husseini	
8	Nigeria Police	23 rd Nov 2011	Deputy Commissioner of Police	Lawal Shehu	08033560903
9	Vehicle Inspection Office	23 rd Nov 2011	Director of Road Transport	Yunusa Umar Abubakar	08036147039

ANNEX 3: Agenda for ETS Training including Planning, Preparation and Itinerary

S/NO		Date	Responsible Person
1	Planning meeting with State Team Leader (STL), Behaviour Change Communication Officer (BCC), Voice and Accountability Officer (V&A) and Consultants	21 st Nov 2011	STL
2	Advocacy visits to sensitize and select appropriate volunteer drivers in all the 9 GHCs: <ul style="list-style-type: none"> • SMWASD - • NURTW • GHSB • SMOH 	22 nd Nov 2011 by 10am 22 nd Nov 2011 by 12noon 22 nd Nov 2011 by 2pm 22 nd Nov 2011 by 3pm	BCC/V&A/ Consultants
	<ul style="list-style-type: none"> • FRSC • Police Headquarters • SMOWT(VIO) 	23 rd Nov 2011 by 10am 23 rd Nov 2011 by 11am 23 rd Nov 2011 by 1pm	
3	<ul style="list-style-type: none"> • Literature review • Distribute invitation letters for participants for the Training 	24 th Nov 2011	BCC, V&A and Consultants
4	Training of selected volunteer drivers in 3 senatorial councils: <ul style="list-style-type: none"> • 3-day Training in Gumel Cluster 	Arrival 26 th Nov – departure 29 th Nov 2011	BCC and Consultants
	<ul style="list-style-type: none"> • 3-day Training in Birnin Kudu Cluster 	Arrival 29 th Nov – departure 2 nd Dec 2011	
	<ul style="list-style-type: none"> • 3-day Training in Hadejia Cluster 	Arrival 8 th Dec – departure 11 th Dec 2011	
5	Debriefing meeting with stakeholders in PATHS2 office Jigawa	12 th Jan 2012	BCC and Consultants

Annex 4: Representatives of Key Stakeholder Organization during the Assignment

S/No	Names	Organization	Rank	Phone No
1	Saudatu Zahradeen	PATHS2 Jigawa	Behavioural Change & Communication Officer	08091015191
2	Salisu Yau Taura	GHSB	State Transport Manager	08036126084
3	Abdullahi Suleiman	SMWASD	ETS State Focal Person	08031135126
3	Adamu Kintinkis	NURTW	State Secretary	08036242638

Annex 5: Schedule of Monitoring Visits

Timing	Activities	No of Days Required	Suggested Team Members	Outcome
1 st Week in April 2012 for 1 st Quarter M&E	a) Monitoring & Evaluation b) Support Supervision	3	a) 2 Consultants b) PATHS2 Jigawa M&E Officer c) State Secretary NURTW	a) Data quality provision b) On-the-job mentoring
1 st Week in July 2012 for 2 nd Quarter M&E	a) Monitoring & Evaluation b) Support Supervision c) Write half year M&E report	5	a) 2 Consultants b) PATHS2 Jigawa M&E Officer c) State Secretary NURTW	a) Data quality provision b) On-the-job mentoring. c) Findings and recommendations documented and submitted to PATHS2 for necessary action
1 st Week in October 2012 for 3 rd Quarter M&E	a) Monitoring & Evaluation b) Support Supervision	3	a) 2 Consultants b) PATHS2 Jigawa M&E Officer c) State Secretary NURTW	a) Data quality provision b) On-the-job mentoring.
3 rd Week in December 2012 for 4 th Quarter M&E	a) Monitoring & Evaluation b) Support Supervision c) Write End of Year M&E report	5	a) 2 Consultants b) PATHS2 Jigawa M&E Officer c) State Secretary NURTW	a) Data quality provision b) On-the-job mentoring. c) Findings and recommendations documented and submitted to PATHS2 for necessary action.

Annex 6: The Seven (7) Maternal Danger Signs

1. Fitting

- a) **Explanation:** severe headaches and swollen feet are signs that fitting may occur.
- b) **Demonstration:** Fisted hands were held up parallel to the head and shaken as though the pregnant woman was fitting.

2. Severe headaches

Demonstration: Hand was held on **the** forehead pretending to have a terrible headache.

3. Swollen legs, hands and face

Demonstration: The tops of feet, hands and face were touched to show where swelling exists.

4. Bleeding

Demonstration: Hands were held flat, face down above the waist and pushed away from the body to remind us that the blood flows from the womb.

5. Pale palms of the hands, pale inner eyelids

Demonstration: Hands were held out in front with the palms up. The “pregnant woman” was shown to be looking at them to show the area that will be pale. Eyelids are touched and pulled out of the lower lid to show the area that will be pale.

6. Fever

Demonstration: Arms were crossed with the hands **on the** shoulders and the “pregnant woman” was shown shivering.

7. Prolonged Labour (from morning till evening):

Demonstration: Woman bends down on her knee, her right hand on her right waist crying for help

Annex 7: List of ETS Drivers Trained and Invited Stakeholders

Participants List for ETS Training Gumel: Day 1 27 Nov, 2011

<u>S/N</u>	<u>Participants Name</u>	<u>Community</u>	<u>Organization</u>	<u>Telephone No.</u>
1	Bashari Suleiman	Kawai	NURTW	08185900083
2	Halliru Umar	Kawai	NURTW	08065071719
3	Nasiru Jinjiri	Fachawa	NURTW	
4	IdrisTsoho	Fachawa	NURTW	
5	Abdurrahman Sabo	Fachawa	NURTW	
6	Sadiq Sani	Fachawa	NURTW	08038872180
7	Muhammadu Dogo	Kawai	NURTW	08121156506
8	Umaru Adamu	Karwai	NURTW	
9	Hassan Muhammad	Gilima	NURTW	08013248910
10	Samaila Tala	Gilima	NURTW	08099182749
11	Usamatu Adamu	Gilima	NURTW	
12	Dan Larai Abdu	Kargo	NURTW	08053716226
13	Haruna Alhassan	Kargo	NURTW	08026171211
14	Ado Ibrahim	Kargo	NURTW	07085015749
15	Dan Tala Shehu	Gilima	NURTW	08184881077
16	Mahmuda Adamu	Unguwa Ganji	NURTW	
17	Ibrahim Abubakar	Unguwa Ganji	NURTW	07088239578
18	Ibrahim Hassan	Unguwa Ganji	NURTW	08122374981
19	Badamasi Minkaila	Unguwa Ganji	NURTW	
20	Sha'ibu Abdu	Tasha	NURTW	
21	Auwaulu Usman	Tasha	NURTW	

22	Iliya Alhassan	Girido	NURTW	080081698892
23	Murtala Saidu	Girido	NURTW	08165720727
24	Auwalu Alhassan	Girido	NURTW	07082490170
25	Alkasim Idris	Girido	NURTW	
26	Yusuf Salmanu	Karwai	NURTW	
27	Umaru Adamu	Karwai	NURTW	
28	Muntari Abdu	Chukuto	NURTW	
29	Lawan Magaji	Chukuto	NURTW	
30	Murtala Mohammed	Umbono	NURTW	
31	Ma'azu Ado	Umbono	NURTW	
32	Sule Alhassan	Umbono	NURTW	
33	Muhammad Ali	Umbono	NURTW	
34	SafiyanuShaibu	Tasha	NURTW	
35	AlhajiAhmadu	Tasha	NURTW	
OBSERVERS				
36	Abdulahi Suleiman	Dutse	SMWASD	
37	Adamu S. Kintinkis	Dutse	NURTW	
38	Aminu I. K	Gumel	MOW&T	
39	Salisu Yau. Taura	Dutse	GHSB	

Participants List for ETS Training Gumel DAY 3

29 Nov, 2011

<u>S/N</u>	<u>Participants Name</u>	<u>Community</u>	<u>Organization</u>	<u>Telephone No.</u>
1	Bashari Suleiman	Kawai	NURTW	08185900083
2	Halliru Umar	Kawai	NURTW	08065071719
3	NasiruJinjiri	Fachawa	NURTW	
4	IdrisTsoho	Fachawa	NURTW	
5	Abdurrahman Sabo	Fachawa	NURTW	
6	SadiqSani	Fachawa	NURTW	08038872180
7	Muhammadu Dogo	Kawai	NURTW	08121156506
8	Hassan Muhammad	Gilima	NURTW	08013248910
9	SamailaTala	Gilima	NURTW	08099182749
10	Usamatu Adamu	Gilima	NURTW	
11	Dan Larai Abdu	Kargo	NURTW	08053716226
12	Haruna Alhassan	Kargo	NURTW	08026171211
13	Ado Ibrahim	Kargo	NURTW	07085015749
14	Dan Tala Shehu	Gilima	NURTW	08184881077
15	Mahmuda Adamu	UnguwaGanji	NURTW	
16	Ibrahim Abubakar	UnguwaGanji	NURTW	07088239578
17	Ibrahim Hassan	UnguwaGanji	NURTW	08122374981
18	Badamasi Minkaila	UnguwaGanji	NURTW	
19	Sha'ibu Abdu	Tasha	NURTW	
20	Auwaulu Usman	Tasha	NURTW	
21	Iliya Alhassan	Girido	NURTW	080081698892
22	Murtala Saidu	Girido	NURTW	08165720727
23	Auwalu Alhassan	Girido	NURTW	07082490170
24	Alkasim Idris	Girido	NURTW	
25	Yusuf Salmanu	Karwai	NURTW	
26	Umaru Adamu	Karwai	NURTW	
27	Muntari Abdu	Chukuto	NURTW	
28	Lawan Magaji	Chukuto	NURTW	

29	Murtala Mohammed	Umbono	NURTW	
30	Ma'azu Ado	Umbono	NURTW	
31	Sule Alhassan	Umbono	NURTW	
32	Muhammad Ali	Umbono	NURTW	
33	Safiyanu Shaibu	Tasha	NURTW	
34	Alhaji Ahmadu	Tasha	NURTW	
OBSERVERS				
35	Abdulahi Suleiman	Dutse	MWASD	
36	Adamu S. Kintinkis	Dutse	NURTW	
37	Aminu I. K	Gumel	MOW&T	
38	SalisuY. Taura	Dutse	GHSB	
39	Pharm. Hamza Kadudi	Gumel	GHSC	
40	Amina Haruna	Gumel	GHSC	
41	MG. Taluwai	Gumel	DPO	
42	Dan Dandikko	STK	DPO	
43	Manzo Usman	Gumel	CIB	

Participants List: DUTSE Day 1

30TH November, 2011

<u>S/N</u>	<u>Participants Name</u>	<u>Community</u>	<u>Organization</u>	<u>Telephone No.</u>
1	Sule Yau	Gadduba	NURTW	
2	Ado Wakili	Gadduba	NURTW	
3	Ibrahim Rikiji	Gadduba	NURTW	
4	MagajiNajuli	Gadduba	NURTW	
5	Ibrahim Tafida	Arobade	NURTW	
6	Baita Ibrahim	Arobade	NURTW	
7	Lawal Abdu	Arobade	NURTW	
8	Umar Isiyaki	Arobade	NURTW	
9	Hasim Suleiman	Gadama	NURTW	
10	Ibrahim Hassan	Gagama	NURTW	
11	Abdullahi Garba	Gadama	NURTW	
12	Yahaya Abdullahi	Gadama	NURTW	
13	Saidu Adamu	Bigida	NURTW	
14	Danliti Mohammed	Bigida	NURTW	07036056448
15	Zakiri Yau	Bigida	NURTW	
16	Kabiru Shehu	Bigida	NURTW	
17	Ali Ado	Surko	NURTW	
18	Bala Magaji	Surko	NURTW	
19	Sule Abubakar	Surko	NURTW	
20	Abdulhamid Garba	Surko	NURTW	
21	Amadu Rufai	Sakai	NURTW	
22	Bello Ali	Sakai	NURTW	
23	KabiruAlh Saidu	Sakai	NURTW	
24	Raiya Idris	Sakai	NURTW	
25	Idris Suleiman	Gambasha	NURTW	
26	Musa Hussaini	Gambasha	NURTW	
27	Murtala Surajo	Gambasha	NURTW	
28	BubeBala	Gambasha	NURTW	
30	Mato Waziri	Sindimina	NURTW	

31	Isyaku Sha'aibu	Sindimina	NURTW	
32	Yau Gargadi	Sindimina	NURTW	
33	Shaiabu Sani	Dakurma	NURTW	
34	Amadu Sabo	Dakurma	NURTW	
35	Zubairu Adamu	Dakurma	NURTW	
36	Garba Sabo	Dakurma	NURTW	
OBSERVERS				
37	Aminu I. K	Dutse	MOW&T	08034644105
38	Salisu Y. Taura	Dutse	GHSB	08036126084
39	Adamu S. Kintiskis	Dutse	NURTW	08036242638
40	BaffaMohd	Dutse	GHSC	
41	Hadiza Ahmed	Jahun	GHSC	07066031712
42	DaudaAbdulahi	Jahun	GHSC	08033315865
43	Aliyu Mohammed	Dutse	Nigeria Police	08035891197
44	Ode Oguh	Dutse	Nig. Police	07036099137
45	Abdullahi Suleiman	Dutse	MWASD	08031135126
46	M.H Kwalam	Dutse	JBC Radio	08026800853
47	BaffaNayaya	Dutse	MNCH	08030944035
48	Zayyad A. Ahmed	Dutse	GHSB	07068704494
49	Bilyaminu E. Idris	Dutse	F/ Radio	08030665985
50	GarbaBako	Jahun	GHSC	08039130161
51	LawalSabi	B/K	GHSC	
52	SaudatZahradeen	PATHS2	BCC OFFICE	
53	Amina Abdullahi	PATHS2	F.D.O	07062091222
54	Hope Makata	PATHS2	NYSC	08152286846

PARTICIPANTS LIST DUTSE: DAY 3

30TH November, 2011

<u>S/N</u>	<u>Participants Name</u>	<u>Community</u>	<u>Organization</u>	<u>Telephone No.</u>
1	Sule Yau	Gadduba	NURTW	
2	Ado Wakili	Gadduba	NURTW	
3	Ibrahim Rikiji	Gadduba	NURTW	
4	Magaji Najuli	Gadduba	NURTW	
5	Ibrahim Tafida	Arobade	NURTW	
6	Baita Ibrahim	Arobade	NURTW	
7	Lawal Abdu	Arobade	NURTW	
8	Umar Isiyaki	Arobade	NURTW	
9	Hasim Suleiman	Gadama	NURTW	
10	Ibrahim Hassan	Gagama	NURTW	
11	Abdullahi Garba	Gadama	NURTW	
12	Yahaya Abdullahi	Gadama	NURTW	
13	Saidu Adamu	Bigida	NURTW	
14	Danliti Mohd	Bigida	NURTW	07036056448
15	Zakiri Yau	Bigida	NURTW	
16	Kabiru Shehu	Bigida	NURTW	
17	Ali Ado	Surko	NURTW	
18	Bala Magaji	Surko	NURTW	
19	Sule Abubakar	Surko	NURTW	

20	Abdulhamid Garba	Surko	NURTW	
21	Amadu Rufai	Sakai	NURTW	
22	Bello Ali	Sakai	NURTW	
23	Kabiru Alh.Saidu	Sakai	NURTW	
24	Raiya Idris	Sakai	NURTW	
25	Idris Suleiman	Gambasha	NURTW	
26	Musa Hussaini	Gambasha	NURTW	
27	Murtala Surajo	Gambasha	NURTW	
28	Bube Bala	Gambasha	NURTW	
30	Mato Waziri	Sindimina	NURTW	
31	Isyaku Sha'aibu	Sindimina	NURTW	
32	Yau Gargadi	Sindimina	NURTW	
33	Shaiabu Sani	Dakurma	NURTW	
34	Amadu Sabo	Dakurma	NURTW	
35	Zubairu Adamu	Dakurma	NURTW	
36	Garba Sabo	Dakurma	NURTW	
OBSERVERS				
37	Aminu I. K	Dutse	MOW&T	08034644105
38	Salisu Y. Taura	Dutse	GHSB	08036126084
39	Adamu S. Kintiskis	Dutse	NURTW	08036242638
40	Baffa Mohd	Dutse	GHSC	
41	Hadiza Ahmed	Jahun	GHSC	07066031712
42	Dauda Abdulahi	Jahun	GHSC	08033315865
43	Aliyu Mohammed	Dutse	Nigeria Police	08035891197
44	Ode Oguh	Dutse	Nig. Police	07036099137
45	Abdullahi Suleiman	Dutse	SMWASD	08031135126
46	M.H Kwalam	Dutse	JBC Radio	08026800853
47	Baffa Nayaya	Dutse	MNCH	08030944035
48	Zayyad A. Ahmed	Dutse	GHSB	07068704494
49	Bilyaminu E. Idris	Dutse	F/ Radio	08030665985
50	Garba Bako	Jahun	GHSC	08039130161
51	Lawal Sabiu	B/K	GHSC	
52	Saudat Zahradeen	PATHS2	BCC OFFICE	
53	Amina Abdullahi	PATHS2	F.D.O	07062091222
54	Hope Makata	PATHS2	NYSC	08152286846

Participant List Day 1 Hadejia

9th December, 2011

<u>S/N</u>	<u>Participant Name</u>	<u>Community</u>	<u>Organization</u>	<u>Telephone No.</u>
1	Abdulhamid Abdullahi	Sharga	NURTW	07038389093
2	Ja'oMohd	Sharga	NURTW	08069296366
3	Mohd Mobbe	Sharga	NURTW	NIL
4	Suleiman Dauda	Sharga	NURTW	NIL
5	Ibrahim Tajo	Yalo	NURTW	07067365053
6	Umar Zakari	Yalo	NURTW	07060429301
7	Suleiman Mallam	Yalo	NURTW	08022981164
8	Aminu Yahaya	Yalo	NURTW	NIL
9	Suleiman Idris	Shayya	NURTW	08035512340

10	Mohd B. Shayya	Shayya	NURTW	07039267325
11	Hashimu Yahaya	Shayya	NURTW	07036944652
12	Mohammed Bala	Shayya	NURTW	NIL
13	Ahmadu Usman	Tagwaro	NURTW	NIL
14	Musa Yakubu	Tagwaro	NURTW	08113118086
15	Saidu Musa	Tagwaro	NURTW	07033766295
16	Mallam Sale	Tagwaro	NURTW	NIL
17	BakoB.k	Mairakumi	NURTW	08038329930
18	Adamu Dankabo	Mairakumi	NURTW	07061274659
19	Garba Ibrahim	Mairakumi	NURTW	NIL
20	Garba Usman	Mairakumi	NURTW	NIL
21	Sha'ibu Garba	Aguyaka	NURTW	08135936232
22	Sule Sale	Aguyaka	NURTW	NIL
23	Ya'u Audu	Aguyaka	NURTW	NIL
24	Mohd Mato	Aguyaka	NURTW	NIL
25	Ahmadu Akurya	Akurya	NURTW	07037964277
26	Umaru Akurya	Akurya	NURTW	08024398350
27	Kwalle Akurya	Akurya	NURTW	08024493400
28	Murtala Akurya	Akurya	NURTW	08132748805
29	Sama'ila Yakubu	Dakido	NURTW	08068179264
30	Liman Dakido	Dakido	NURTW	07034527008
31	Idris Mohammed	Dakido	NURTW	07030979568
32	Murtala Suleiman	Dakido	NURTW	NIL
33	Ahmed Mohammed	Girbobo	NURTW	08037155589
34	Ahmadu Hamza	Girbobo	NURTW	NIL
35	Sha'ibu Ibrahim	Girbobo	NURTW	08076904891
36	Garba Usman	Girbobo	NURTW	NIL
OBSERVERS				
37	Salisu Y Taura	Dutse	GHSB	08036126084
38	Suleiman Yusuf	Hadeja	CIB	NIL
39	Abdullahi Suleiman	Dutse	SMWASD	08031135126
40	Adamu S. Kintiskis	Dutse	NURTW	08036242638

Participant List in Hadejia Day 3

<u>S/N</u>	<u>Participants Name</u>	<u>Community</u>	<u>Organization</u>	<u>Telephone No.</u>
1	Abdulhamid Abdullahi	Sharga	NURTW	07038389093
2	Ja'oMohd	Sharga	NURTW	08069296366
3	MohdMobbe	Sharga	NURTW	NIL
4	Suleiman Dauda	Sharga	NURTW	NIL
5	Ibrahim Tajo	Yalo	NURTW	07067365053
6	Umar Zakari	Yalo	NURTW	07060429301
7	Suleiman Mallam	Yalo	NURTW	08022981164
8	AminuYahaya	Yalo	NURTW	NIL
9	Suleiman Idris	Shayya	NURTW	08035512340
10	Mohd B. Shayya	Shayya	NURTW	07039267325
11	Hashimu Yahaya	Shayya	NURTW	07036944652
12	Mohammed Bala	Shayya	NURTW	NIL
13	Ahmadu Usman	Tagwaro	NURTW	NIL
14	Musa Yakubu	Tagwaro	NURTW	08113118086
15	Saidu Musa	Tagwaro	NURTW	07033766295

16	Mallam Sale	Tagwaro	NURTW	NIL
17	Bako B. K	Mairakumi	NURTW	08038329930
18	Adamu Dankabo	Mairakumi	NURTW	07061274659
19	Garba Ibrahim	Mairakumi	NURTW	NIL
20	Garba Usman	Mairakumi	NURTW	NIL
21	Sha'ibu Garba	Aguyaka	NURTW	08135936232
22	Sule Sale	Aguyaka	NURTW	NIL
23	Ya'u Audu	Aguyaka	NURTW	NIL
24	Mohammed Mato	Aguyaka	NURTW	NIL
25	AhmaduAkurya	Akurya	NURTW	07037964277
26	Umaru Akurya	Akurya	NURTW	08024398350
27	Kwalle Akurya	Akurya	NURTW	08024493400
28	Murtala Akurya	Akurya	NURTW	08132748805
29	Sama'ila Yakubu	Dakido	NURTW	08068179264
30	Liman Dakido	Dakido	NURTW	07034527008
31	Idris Mohammed	Dakido	NURTW	07030979568
32	Murtala Suleiman	Dakido	NURTW	NIL
33	Ahmed Mohammed	Girbobo	NURTW	08037155589
34	Ahmadu Hamza	Girbobo	NURTW	NIL
35	Sha'ibu Ibrahim	Girbobo	NURTW	08076904891
36	Garba Usman	Girbobo	NURTW	NIL
OBSERVERS				
37	Salisu Y Taura	Dutse	GHSB	08036126084
38	Suleiman Yusuf	Hadeja	CIB	NIL
39	Abdullahi Suleiman	Dutse	SMWASD	08031135126
40	Adamu S. Kintiskis	Dutse	NURTW	08036242638
41	Abubakar A. Birniwa	BNW	Police	0803964460
42	S. M. Hussaini	HDJ	FRSC	08077090041
43	AB Yayaha	HDJ	FRSC	08061546647
44	Adamu Abdullahi	HDJ	GHSC	08036890535
45	Suleiman Yakubu	HDJ	GHSC	08038357018
46	Uba Badamasi	HDJ	GHSC	07069683767
47	Ibrahim Ado	HDJ	School of Health Technology	0706322390

Annex 8: Chain of Data Collection and Reporting

STEP 1: The **ETS Driver** records the ETS case in his ETS log sheet immediately after a woman is transported to a health facility.

STEP 2: On arrival at the health facility, the driver hands over his duly completed log sheet to the appropriate health staff to sign after dropping the pregnant woman in the care of the medical officer on duty.

STEP 3: The ETS driver immediately (as soon as he gets to the park) reports the ETS case to the motor park ETS focal person and submits the signed log sheet to him.

STEP 4: The motor park focal person records the report in his register.

STEP 5: The *motor park focal person* passes this information to the assigned ETS focal person who also records it in his register.

STEP 6: At the end of the month, the assigned *ETS focal person* records the total number of pregnant women transported by each ETS driver in his (focal person's) summary log sheet.

STEP 7: In the first week of the following month (before the 5th), one of the *State ETS focal persons* (the union secretary, the chairman or their designate visits the NURTW LGA branches and collects the ETS records (LGA summary) for the month from the assigned ETS focal persons.

STEP 8: The State ETS focal person compiles the monthly records for *all* LGAs and submits to PATHS2.

<p>ABUJA No 37 Panama Street, Off Ibrahim Babangida Boulevard, Maitama - Abuja</p>	<p>ENUGU No 1, Coal City Gardens Estate, Off Okpara Avenue, GRA, Enugu State Team Leader Dorcas Edeani d.edeani@paths2.org</p>	<p>JIGAWA Plot No. 212 Nuhu Muhammed Sanusi Way, Dutse, Jigawa State Team Leader Abubakar Kende a.kende@paths2.org</p>	<p>KADUNA 1st Floor, Wema Bank Building, No. 22 Bida Road, Off Yakubu Gowon Way, Kaduna. State Team Leader Dr. Zainab Mohammed Idris z.muhammadidris@paths2.org</p>	<p>KANO No 9 Suleiman Crescent, after Ni'ima Guest Palace Hotel, Nasarawa - Kano. State Team Leader Dr Abubakar Izge a.izge@paths2.org</p>	<p>LAGOS Desiree House, No 2 Sheraton/Opebi Road, Beside Afrijet Building, Ikeja - Lagos.</p>
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